2017 Global Risk Management Survey-Australian Highlights

Today's organisations in Australia are facing complex and interconnected risks. We live in an era of unprecedented volatility. Trends on three major dimensions economics, demographics, and geopolitics combined with the exponential pace of technology change, are converging to create a challenging new reality for organisations. These forces create opportunities that we cannot even imagine, but also present new frontiers to be explored.

Top Ten Risks

	% of Respondents Indicating as Top 10 Risk	% of Loss	% with Plans in Place
Regulatory/ legislative changes	66%	21%	58%
Damage to brand/ reputation	62%	8%	67%
Increasing competition	52%	43%	57%
Failure to innovate/meet customer needs	52%	30%	67%
Cyber crime/ hacking/ viruses/ malicious codes	45%	12%	92%
Major project failure	40%	26%	87%
Failure to attract or retain top talent	38%	14%	82%
Economic slowdown/slow recovery	36%	43%	52%
Operational business interruption	36%	5%	81%
IT lack of technology infrastructure	26%	7%	67%

Top Five Emerging Risks in 2020



Presence of a Formal Risk Management Department

Yes No



Data Source: Aon's 2017 Global Risk Management Survey

Risk Departments Cultivate a Comprehensive Process to Identify and Assess Current and Emerging Risks

Identification of Major Risks

65%	Risk information from other function-led processes (e.g.internal audit, disclosure, compliance, etc.)
63%	Board and/or management discussion of risk during annual planning, risk assessment or other processes
60%	Senior management judgment and experience
49%	Structured enterprise-wide risk identification process judgment and experience
37%	Industry analysis, external reports
? 4%	No formalised process

Cyber Purchasing Patterns



Assessment of Major Risks

	65%	Senior management judgment and experience		
	49 %	Board and/or management discussion of risk during annual planning, risk assessment or other processes		
×× ××	46 %	Structured enterprise-wide risk assessment process supported by a standard toolkit and methodology		
	32%	Risk modeling/risk quantification analysis		
	28 %	Consult with external service provider/advisor		
?	5%	No formalised process		
Cyber Risk – Completed Assessment				
1/10/		2%		



To keep pace with the pervasive and fast evolving cyber threats that go hand in hand with the dizzying speed of technological innovation, much more progress is needed in the area of cyber risk control and mitigation.



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For full insights from the survey, visit us at aon.com/2017GlobalRisk

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